

INTRODUCTION

The Kahama Town Council Annual Plan and Budget is a tool to implement the Vision and Mission of the Council as contained in the Strategic Plan. This 2018/2019 Plan and Budget document prepared to conform the Second Five Years National Development Plan (FYDP II 2016/17-2020/21), the Ruling Part Manifesto (2015-2020), various Tanzania National Crosscutting Policies, Sectoral Policies, the Tanzania Development Vision 2025, the Planning and Budgeting Guideline 2018/2019. The planning process also considered the Sustainable Development Goals (SDGs) as the new sustainable development agenda of the United Nations (UN).

The achievement of planned activities needs sufficient financial resources from both internal and external sources. More effort will be put in the collection of Council Own Revenue to supplement the grants from the Government and Development Partners.

FOR THE FINANCIAL YEAR 2018/2019 ANNUAL BUDGET DEPICT AS FOLLOWS IN THE TABLE BELOW

	FUND SOURCE	OTHER CHARGES	DEVELOPMENT	PE	TOTAL
1	OWN SOURCE	2,298,453,373.00	3,447,680,059.41	22,464,000,000.00	5,746,133,433.00
\	CHF	359,314,900.00			359,314,900.00
	NHIF	350,000,000.00			350,000,000.00
	USER FEE	595,632,668.00			595,632,668.00
	TOTAL FOR OS				7,051,081,001.00
2	OC-GRANTS	920,824,961.71			
	TOTAL FOR OC-GRANTS				920,824,961.71
3	PARTINERS				
	GLOBAL FUND	16,655,994.00			16,655,994.00
	IMA	78,004,000.00			78,004,000.00
	AGPAH	333,507,840.00			333,507,840.00
	BASKET FUND	450,081,003.00			450,081,003.00
	RBF	795,652,055.48			795,652,055.48
	GRAND TOTAL FOR PARTINERS				1,593,141,115.00
4	DEV- GRANTS		LOCAL	FOREIGN	
	SEDP			242,680,000.00	242,680,000.00
	CDF		54,145,000.00		53,245,000.00
	EQUIP			415,065,000.00	569,548,492.00
	NWSSP		550,374,000.00	236,476,000.00	786,850,000.00
	TASAF			1,951,330,332.00	1,951,330,332.00
	UNICEF			5,733,000.00	5,733,000.00
	TOTAL DEV GRANTS				
5	PE -GRANTS				
	PE-Grants		26,288,257,395.00		26,288,257,395.00
	TOTAL PE -GRANTS				26,288,257,395.00
	GRAND TOTAL BUDGET(1+2+3+4+5)				38,038,328,990.00

KEY ISSUES ADDRESSED IN THIS BUDGET

Social Sectors: The Council has embarked to improve health, status by allocation resource to accomplish the following:-

- a) Construction of new OPD building at Kahama Hospital and Completion of 5 Dispensaries (medical equipments)
- b) Completion /construction of classrooms, teacher's houses, laboratories and pit latrine
- b) Improve availability of safe and clean water by constructing/rehabilitation of water infrastructures.

Economic Sectors: Kahama Town Council has allocated an area of 1,600 acres for small and heavy Industries located at Zongomera Ward famous known as Bukondamoyo. However with this area still there is a problem of poor road infrastructures. In this Budget we have presented the special request for accomplishment of Strategic Projects inclusive this one. Others are completion of infrastructures at Mayila, Malunga, Sango Magwanji and Nyahanga markets for own revenue enhancement. However modern bus and small stands at Mbulu, Bukondamoyo and Kagongwa areas have been taken aboard.

OVERVIEW AND POLICY STATEMENTS

(i) Policy Statement of the Council Chairperson.

The Kahama Town Council Annual Plan and Budget is a tool to implement the Vision and Mission of the Council as contained in the Strategic Plan. The implementations of this plan will contribute to achievement of the overall National Objectives, which are Poverty alleviation and raise the well being of Tanzanians at large. However, 2018/2019 Budget aims to meet the Five Years Development Plan (2016/17 – 2020/21), Nation Vision 2025, Ruling Party CCM 2015 Election Manifesto, United Nations Sustainable Development Goals and other sectoral policies which geared to the improvement of community well being, decentralisation and good governance.

This 2018/2019 Plan and budget Document prepared to conform Plan and Budget Guideline and has been guided with National priorities such as Agriculture, Health, Education, and Water Sector. The achievement of planned activities needs sufficient financial resources from both internal and external sources. More effort will be put in the collection of Council Own Revenue to supplement the grants from the Government and Development Partners.

The major role of Kahama Town Council is to facilitate development through creation of conducive environment for the Private Sector to contribute to Socio – Economic Development. By so doing Kahama Town Council should facilitate development within the boundaries of its jurisdiction including provision of commercially non- contestable (Social) tasks and services, the enforcement of policies, regulations and legislation in order to create Good Governance. This role is implemented by the Government in collaboration with Private Sector (as providers of goods and services) NGOs/ CBOs (as non-government agent) and development to the Communities as the main actors for improving their own social and economic welfare).

Lastly, I give my appreciation to the Councilors, Town Director, Head of Departments, Central Government, Our Development Partners and the Community for their firm support so far in key areas like, Health, Water, Education, Agriculture and Infrastructure in order to push forward the Council's development.

Hon. Abel. Shija

Council Chairperson

Kahama Town Council

Date: 09/03/2018

(ii) Executive Statement of the Accounting Officer

This 2018/2019 Plan and budget Document was prepared conforming to Plan and Budget Guideline 2018-01-27 and has been guided with National Priorities such as Agriculture, Health, Education and Water Sector. The achievement of planned activities needs sufficient Financial Resources from both internal and external sources. More effort will be put in the Collection of Council Own Revenue to supplement the grants from the Government and Development Partners.

For the Financial Year 2016/2017 the Council estimated to collect **Tshs 7,281,257,192** from Own source and **Tshs. 35,244,797,004.00** as Grants from Central Government and Other Development Partners. At the end of June 2017 the Council succeeded to collect an amount of **Tshs 30,253,502,626.88** of which **Tshs 1,467,913,260.10** was spent into recurrent activities, **26,735,216,316.00** spent for Personal Emoluments and **Tshs 1,904,910,954.15** was directed into Development Activities equivalent to **50%** from Own sources. The total amount of **Tshs. 24,238,287,847.68** were received as Government Grant and Other Development Partners of which **Tshs 3,731,012,744.76** was directed to development, **Tshs 1,467,913,260.10** was spend for Other Charges and **Tshs 19,039,361,842.82** was spent for Personal Emoluments.

For the Financial Year 2017/2018 Kahama Town Council was estimated to collect from Own source **Tshs 8,652,942,000.00**. In the Mid-Year (By December 2017) the Council collected a total amount of **Tshs 2,323,612,201.14** equivalent to **27%** of the Total Annual Collection Estimate. However, Kahama Town Council budgeted to Receive **Tshs .31, 199,232,719.01** as the Government Grants. Until December 2017 we received a total of **Tshs. 12,824,438,064.00** equivalent to **32%** of the Total Annual Budget.

In the Financial Year 2018/2019 the Council expects to collect and spend a total of **Tsh 38,038,328,990.00**. The analysis of the above total Budget Estimates is as follows:- Own Sources **Tsh 7,051,081,001.00** of which **Tshs 2,275,989,432.00** is for other charges, **Tshs 22,464,000.00** for PE and **Tshs 4,627,196,353.00** for development activities, While **Tshs 1,304,947,568.00** is for (CHF,NHIF &USER FEE) .Personnel Emoluments Grants is **Tsh. 26,288,257,395.00**, Others charges Budget estimates is **Tsh. 920,824,961.71** from Central Government. Development Grants Budget **Tsh. 1,593,141,115** and Funds from Development Partiners is **Tshs 3,455,803,332.** Furthermore **Tshs. 3,447,680,000** is Own Source Revenue which is equivalent to **60%** of the Council Own estimates.

Foremost appreciation should be extended to stakeholders and development partners for their positive and valuable support. I would like to assure all stakeholders and development partners that all funds will be bided to the approved plan and budget.

Anderson D. Msumba

Town Director

Kahama Town Council

Date: 09/03/2018

BUDGET PERFORMANCE REVIEW

2.1. Budget Performance Review 2016/2017

2.1.1 Annual Approved Revenue Vs Actual Collection

Kahama town Council officially started to operate in July, 2012 after complete separation from by then Kahama District Council (KDC). For the financial year 2016/2017 the Council estimated to collect **Tshs 7,281,257,192.00** from Own source and **Tshs. 35,244,797,004.00** as grants from Central Government and other development partners. At the end of June 2017 the council succeeded to collect an amount of **Tshs 6,015,214,779.20** from Own sources of which **Tshs 2,637,688,441.65** was spent into recurrent activities and **Tshs 3,377,526,337.55** was directed into development activities equivalent to **56.14%**. The total amount of **Tshs. 24,238,287,847.78** were received as Government grants and other development partners of which **Tshs 3,731,012,744.76** was directed to development activities, **Tshs 1,467,913,260.82** was spend for Other Charges and **Tshs 19,039,361,842.20** was spent for PE.

2.1.2 Annual Approved Expenditure v/s Actual Expenditure FY 2016/2017

Source of fund	Budget	Actual (July2015-June 2016)	Percentage
Council-Own source	7,281,257,192.00	6,015,214,779.20	82.61
Grants	35,244,797,004.00	24,238,287,847.78	68.77
TOTAL	42,526,054,196.00	30,253,502,626.98	71.14

From the Council Own source, the total expenditure was **Tshs 6,015,214,779.20** in which **Tshs. 2,637,688,441.65** spent into recurrent activities and **Tshs. 3,377,526,337.55** was directed to the development activities

Summary of Development Activities Funded by Own source

1. Completion of dormitory at Mwendakulima secondary school.
2. Construction of Kahama Town roads in 20 wards.
3. Construction of fence,shallow well,and procurement of generator at Busoka secondary school
4. Procument of 45 tables,and 50 beds at Mwendakulima secondary and Busoka secondary
5. Completion of teachers house at Katunguru primary school
6. Completion of 2 classroom and 8 pit latrines at Kahama B primary school
7. Completion of 2 classrooms at Majengo primary school
8. Construction of 8 pit latrine at Nyahanga primary school
9. Completion of 2 wards at Isagehe dispensary and Kagongwa dispensary
10. Rehabilitation of 2 classroom and 1 teachers office at Bukooba primary school
11. Construction of teachers house at Nuja primary school
12. Rehabilitation of 2 classroom at Malunga primary school
13. Completion of OPD at Kakebe and Ilindi dispensary
14. Completion of Kinaga Ward
15. Construction of Mamalishe building at Majengo ward

2.1.3 Summary of Planned Targets Vs Main Achievements 2016/2017

S/N	MTEF Targets	Main Achievements	Percent
1	Conducive working environment to 15 staff from finance department improved by June 2019	Number of corruption cases reported and attended	45
2	Academic and professional competence to 3 staff from finance department of Kahama Town Council strengthened by June 2019	Number of 3 staff facilitated with welfare and good working environment	3
3	Government financial accounting procedures adhered to and strengthened in Kahama Town Council by June 2019	Unqualified audit report in place	1
4	Council's revenue collection and utilization for Kahama Town Council increased from 92% (2015/2016 to 97%(2018/2019)	Percentage of revenue collected	5
5	To enhance good governance and service delivery to the business community by imparting entrepreneurial knowledge by June 2018	good governance and service delivery to the business community by imparting enhance	10
6	Awareness of Anti-Corruption practices (petty and Grand corruption) in 20 Wards in Kahama Town strengthened from 70% to 90% by June 2017	Employees of 20 Wards get education about awareness of corruption up to June,2016	20
7	Efficiency of social - economical services delivery to the community of Kahama Town in 20 Wards improved from 80% to 90% by June 2017	Availability of social and economic services timely.	10
8	Good working environment to 1875 Kahama Town staffs ensured from 70% to 85% by June, 2017	Employee's benefits, rights and mandatory are provided up to 83%.	83
9	Town Capacities of Efficient and Effective Management skills to Kahama Town improved from 80% to 90% by June, 2017	HOD'S and ors were improved capacity skills to 95%.	95
10	Community Participation in Decision Making in 20 Wards of Kahama Town improved from 70% to 90% by June, 2019	full participation community in decision making in 18 wards	80
11	30 Primary School Teachers capacitated on combating corruption by June 2021.	25 Number of primary Teachers capacitated	75
12	Illiterate rate reduced from 46% to 10% by 2021	30 % reduction of illiteracy	30
13	Teaching and Learning Environment to 20 centres of Disable pupils increased from 10% to 50% by June 2021	40 Percentage increase in teaching and learning facilities	40
14	Teaching and Learning Environment to 72 schools improved from 34 % to 60 % by June 2020/2021	55 Percentage improvement to Teaching and Learning Environment	55
15	Monitoring, Supervision and Evaluation in 92 School strengthened by June 2021	87 Increase of school academic performance	87

16	Monitoring, supervision and Evaluation in 91 schools strengthened by June 2020/2	87 school Performance improved.	87
17	Academic and Professional competence to 1157 teachers improved by June 2020/2021	11Number of teachers capacitated	17
18	Academic performance raised from 68.3% to 90 % by June 2020/2021	Percentage raised in performance	55
19	School enrolment rate raised from 90% to 100% by June 2020/2021	Percentage increase in enrolment	20
20	Income generating investment of Kaham Town constructed by June 2019	Income generating improved	2
21	Awareness on the effects of petty and grand corruption to the Community in 20 Wards of Kahama Town enhanced by June 2018	Awareness to 20 Wards enhanced	100
22	Participatory planning, implementation, monitoring and evaluation of Development projects ensured by June 2017	Plans and Budget of 13 Departments produced for the responsive financial year 2016/2017	10
23	Illiterate rate reduced from 46% to 30 % by 2017	Illiterate rate reduced by 80%	16
24	Teaching and Learning Environment to 20 centres of Disable pupils improved from 10% to 50% by June 2017	Teaching and Learning material to 4 centres of Disabled pupils improved.	40
25	Cooperative services in Kahama TC improved from 55% to 65% by June 2017	Improve from 55% to 65%	5
26	Agriculture extension service in 20 words of Kahama Town improved from 60% to 80% by June 2017	Improved from 60% To 70%	10
27	Crop production per unit area in wards of Kahama Town increased from 65% to 85% by June 2017	Improve from 65% to 70%	5
28	Working environment of 35 Agriculture staff from Kahama Town improved from 55% to 85% by June 2017	Improved from 55 to 70%	15

**2.1.4 Summary of carry over funds per Programme and Physical Implementation
2016/17**

	CARRY OVERFUND	EXPENDITURE	PHYSICAL IMPLEMENTATION	STATUS %
NRWSSP	22,364,812.14	14,509,405.12	Stakeholders meetings conducted to discuss COWOS Committee	64.87
CDF	23,120,000	23,120,000	To facilitate rehabilitation of 3 classrooms and rehabilitation of hand pumps at lower level projects	100
HEALTH SECTOR BASKET FUND	87,716,287.95	61,859,685	Health service deliveries strengthened	70.50
AGPAHI & EGPAPH	33,178,642.25	33,178,642.25	Health service deliveries strengthened	100.00
EQUIP PROGRAM	529,190,950	229,559,000	Improve Education Standards in Learning and Teaching for Early grade pupils and Primary School pupils through trainings among teachers.	43.37
UNICEF	15,850,943.42	5,755,000.00	Registration of under five children	36.31
RBF	44,407,860.44	29,062,517.71	Rehabilitation of 11 and Town council Hospital and dispensaries of Kahama Town Council.	65.44
CDG	60,109,275.00	51,679,000	To facilitate completion of Teacher's house, Supervision of development projects and preparation of strategic plan.	85.96
TACAIDS	5,276,896.66	5,276,896.66	Stakeholders meetings conducted to discuss achievement and way forward in fighting HIV/AIDS	100.00
ROAD FUND	314,257,094.64	170,249,477.61	All remaining activities have been transferred to TARURA	54.17
GRANTS	31,607,198.42	10,433,000	For Personal Emoluments	33.00
JUMLA	1,167,079,960.92	634,682,624.35		

PHYSICAL IMPLEMENTATION OF THE PROJECTS

S/ N	NAME OF THE PROJECTS	PHYSICAL IMPLEMENTATION STATUS	AMOUNT
1	To facilitate I/A on project supervision in 20 Wards by June 2017	Done	7,015,000.00
2	To facilitate Council Strategic Plan by June 2017	Done	26,000,000.00
3	To conduct monitoring , supervision and report writing in 20 Wards by June 2017	Done	8,430,270.00
4	To facilitate completion of Teacher's house at Kakebe Primary School by June 2017	Completed	17,664,000.00
	To facilitate rehabilitation and construction of hand pump at Wendele and Ufala Village by June 2017	Completed	7,868,000.00
5	To facilitate extension of piped water supply to Kinaga,Mhongolo, Malunga and Zongomera by June 2017	Completed	3,799,000.00
6	Rehabilitation of 3 classrooms at Kilima 'A' Primary School by June 2017	Construction completed	1,520,000.00
7	Construction of Kahama Town roads	Done	170,249,477.61
8	Rehabilitation of 11 and Town council Hospital and dispensaries of Kahama Town Council.	Done	29,062,517.71
9	Construction of 8 pitholes at Katunguru Primary School	Done	9,020,000

2.2. Mid- Year Review of FY 2017/2018

2.2.1 Annual Approved Revenue v/s Actual in December 2017/2018

For the financial year 2017/2018 Kahama Town Council was estimated to collect from Own source Tshs 8,652,942,000.00. In the mid-year (By February 2018) the Council revived to collect Tshs 3,885,660,915.23 equivalent to **13%** of the total annual collection estimate. However, Kahama Town Council budgeted to Receive Tshs 31,199,232,719 as the Government Grants. Until February 2018 we received a total of Tshs. 11,183,813,587.36 equivalent to 34.85% of the total annual budget

Source of fund	Budget	Actual (February 2018)	Percentage
Council-Own source	8,652,942,000.00	3,885,660,915.23	27%
Grants	31,199,232,719.00	11,183,813,587.36	35 %
TOTAL	40,917,924,333.06	13,507,425,788.5	33%

2:2:2 Annual Approved Expenditure v/s Mid Year Actual (December 2017)

For the financial year 2017/2018 Kahama Town Council budgeted to spend a total of Tshs. **31,199,232,719.00** from grants for PE, Other charges and Development. **8,652,942,000.00** from the Council own revenue. By December 2017 (Mid- Year) the actual expenditure was **Tshs. 11,183,813,587.36** equivalent to 34.85 % in which Tshs **492,838,220.00** for OC, Tshs **863,409,128.78** for development activities. Tshs **9,827,566,238.58** was spent for PE.

From the Council Own source, the total expenditure was Tshs **2,323,612,201.14** in which Tshs. **1,059,758,475.29** spent into recurrent activities, and Tshs. **1,263,853,725.85** was directed to the development activities.

Source of fund	Budget	Actual	Percentage
Town Council-Own source	8,652,942,000.00	3,885,660,915.23	27%
Grants	31,199,232,719.00	11,183,813,587.36	35 %
TOTAL	40,917,924,333.06	13,507,425,788.5	33%

Summary

at of Development projects implemented by own source 2017/2018

1. Construction of roads 20 wards within Kahama Town councils
2. Construction of 16 pit hole at Kahama B and Nyahanga A primary school
3. Rehabilitation of Headquarter Office
4. Provision of Loan to youth's and women
5. To facilitate completion of Teacher's house at Kakebe Primary School by June 2017
6. Construction of 8 pitholes at Katunguru Primary School
7. To facilitate rehabilitation and construction of hand pump at Wendele and Ufala Village by June 2017
8. To facilitate extension of piped water supply to Kinaga, Mhongolo, Malunga and Zongomera by June 2017
9. Rehabilitation of 3 classrooms at Kilima 'A' Primary School by June 2017
10. Rehabilitation of 11 and Town council Hospital and dispensaries of Kahama Town Council.
11. Construction of 8 pitholes at Katunguru Primary School

2.2.3 Summary of Planned Targets Vs. Main Achievements – 2017/2018

S/N	MTEF Targets	Main Achievements	Percent
1	Awareness of Anti-Corruption practices (petty and Grand corruption) in 20 Wards strengthened by June 2021	Number of corruption cases reported and attended	85
2	Welfare and Working environment to 2282 Staff improved by June, 2021	Number of staff facilitated with welfare and good working environment	80
3	Ensure Good Working Environment of HQ, Wards, Mtaa and Village by June, 2021	Staff involvement, mobilize fund, provide staff welfare	80
4	's revenue collection for Kahama Town increased from 83% to 90% by June 2021	Percentage of revenue collected	7
5	's unqualified audit reports acquired by June 2021	Unqualified audit report in place	87
6	Trading laws and by-laws enforced to 6100 businessmen by June 2021	Number of businessmen facilitated	65
8	HIV/AIDS Awareness at work place strengthens in Kahama Town by June 2021	Reduction in new infection.	81
12	Illiterate rate reduced from 46% to 10% by 2021	Percentage reduction of illiteracy	36
13	Teaching and Learning Environment to 20 centres of Disable pupils increased from 10% to 50% by June 2021	Percentage increase in teaching and learning facilities	40
14	Teaching and Learning Environment to 72 schools improved from 34 % to 60 % by June 2020/2021	Percentage improvement	26
15	Monitoring, Supervision and Evaluation in 92 School strengthened by June 2021	increase of school academic performance	92
16	Monitoring, supervision and Evaluation in 91 schools strengthened by June 2020/2	Performance improved.	91
17	Academic and Professional competence to 1157 teachers improved by June 2020/2021	Number of teachers capacitated	90
18	Academic performance raised from 68.3% to 90 % by June 2020/2021	Percentage raised in performance	21.7
19	School enrolment rate raised from 90% to 100% by June 2020/2021	Percentage increase in enrolment	10

2.3. Challenges Experienced and Future Strategies

2.3.1 Challenges Experienced

- a. Endemic and epidemic human diseases e.g. Prevalence of HIV/AIDS,
- b. Unreliable market to some of the agricultural/livestock products (legumes, mango Fruits and hide & skins).
- c. Low awareness of some of the companies, Businessmen and communities on the Importance on paying their produce and development levy.
- d. Low response and delaying of community contribution affected the implementation of development projects
- e. Low community awareness on hygiene and sanitation process
- f. Increased incidence of communicable and non-communicable diseases; HIV/AIDS and STI.
- g. Poor road infrastructure

2.3.2 Future Strategies;

In order to achieve development the Council has to adopt the following;-

- a. Community participation in all stages of planning, implementation, monitoring and evaluation.
- b. Decentralisation and capacity building.
- c. Multi-sectoral collaboration in fighting against HIV/AIDS and STD infections.
- d. Linkage with all stakeholders for development
- e. To improve the primary health care (through Village/Mitaa and Ward health committees)
- f. Sensitization should be enhanced by politicians and various leaders and also by-laws should be made to reinforce community participation in education programmes.
- g. School committees, Ward education co-ordinators and ward executive officers should be instructed by the Town Director (TD) to reinforce the education act on enrolment and compulsory attendance.
- h. Permission to employ more teachers should be granted timely by central Government.
- i. Adequate classrooms and teachers houses should be constructed.
- j. Adequate text books and desks should be provided
- k. Construction of roads, bridges and culverts
- l. To provide necessary training to make staff more competence